Border Children’s Mental Health Collaborative

Theory of Change Logic Model

A road map for planning ...
Vision:

To create a single, integrated system of care to provide comprehensive, community-based mental health services and supports for all El Paso County youth with serious emotional disturbances and their families.
Mission:

The BCMHC will effectively use the community’s vision and values as building blocks for an integrated, community-based service system. This new system of care will be culturally competent, comprehensive and offer individualized services to youth and families. It will be anchored with evidence-based practices while adhering to the cultural values of El Paso’s community. Most important, broad, grass roots and formal community collaboration will sustain the children’s system of care.
Context

Target Population

a. Children and youth of the County of El Paso under age 22 with serious emotional disturbance.
b. Youth who are unable to function in school, the community or family, or their level of functioning is such that they require multi-agency intervention.

c. Community leaders and youth and family advocates will be represented on Team.

d. Collaborative governance model proven successful in recent local efforts (e.g., CBI).

e. Project partners represent major state and local child and family-serving entities.

Issues and Needs

a. Payment system effectively penalizes community-based placements of youth with high-level needs.
b. Each major child-serving system (CPS, JPD, MHMR) operates independently of the others, resulting in significant waste and duplication.
c. The level of community care for youth with SED is often not sufficient. Youth are sent out of town for services.
d. Lack of coordinated care across special education, children's mental health, child Community-based provider network is very limited.

Target Population

a. High-Level Support: County Judge Dolores Briones has convened a multi-system Governance and Policy Team chaired by 65th District Court Judge Alfredo Chavez.
b. Project partners represent major state and local child and family-serving entities.
c. Collaborative governance model proven successful in recent local efforts (e.g., CBI).
d. Project partners seek to integrate funds and agree that all federal, state, and local funds targeting services to youth with serious emotional disturbance and their families will be “on the table.”
e. Training and work based on system of care principles and wraparound principles has been initiated.
f. Numerous state and local reform efforts have been established.
g. Focus on sustainability -- grant to support system development; not operating costs.
h. Support from community leaders.
i. A cultural heritage based on strong ties to family and community.

Issues and Needs

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d. Lack of coordinated care across special education, children’s mental health, child Community-based provider network is very limited.

Guiding Principles

a. Core Values of System of Care.
b. Youth and Family As Equal Partners: “Nothing about us without us.”
c. No Wrong Door – Single, Integrated Provider Network
d. Cultural Competence
Program Development Team: Make decisions about program structure and make recommendations about policy changes to governance and policy team.

Youth and Family Teams: Service planning, monitoring, coordination and management.

Governance and Policy Team:

Border Children's Mental Health Collaborative Governance.
BCMHC SOC Infrastructure Development

System Development
- System Integration
  - *no wrong door*
  - *common goals*
  - *policy changes*
- Interagency Collaboration
  - *Lead agency*
  - *MOAs*
- System Level Youth and Family Involvement
  - *at all 3 levels of governance*

Care Review
- Team Development
  - Implement policy changes
  - Provide support to child and family teams when they encounter difficulties
  - Track utilization, referral, special incidents

BCMHC SOC Service Delivery Strategy
- *Wraparound Philosophy*
- *Care Management using Child & Family Teams*
- *Access to Services through single, integrated system*

Service Development
- Implement intensive case management and single plan processes
- Develop integrated network of services to include:
  - comprehensive assessment, mobile crisis response, respite, home-based services, transition to adult services, transitioning from out-of-home placements, therapeutic foster and group care, recreational activities, local residential options
- Strengthen family involvement with services
- Partner with community entities to develop additional services and supports
- Ensure cultural competence
- Monitor fidelity to goals and principles
Goals

System Level Goals:
- Systems Integration
- Interagency Collaboration
- Services Integration
- Wraparound Process
- Care Review Process

Service Level Goals:
- Full range of services within El Paso county
  - Involve youth and families
  - Cultural competence across system

Child Level Goals:
- To be developed for Year Two
**El Paso Border Children’s Mental Health Collaborative**

**Vision:** To create a single, integrated system of care to provide comprehensive, community-based mental health services and supports for all El Paso County youth with SED and their families.

**Mission:** To build on the community vision and values of El Paso to create an integrated community-based service system. This new system of care will be comprehensive, culturally competent and offer individualized services to youth and families. It will be anchored with evidence-based practices while adhering to the cultural values of El Paso’s community. Most important, the children’s system of care will be sustained by broad, grass roots and formal community collaboration.

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**Target Population:** Children and youth of the County of El Paso under age 22 with serious emotional disturbance.

Youth who are unable to function in school, the community or family, or their level of functioning is such that they require multi-agency intervention.

**Issues and Needs**

Payment system effectively penalizes community-based placements of youth with high-level needs

Each major child-serving system (CPS, JPD, MHMR) operates independently of the others, resulting in significant waste and duplication

No RTC operating in El Paso County.

Lack of coordinated care across special education, children’s mental health, child community-based provider network is very limited

Insufficient funding for service development.

Families experience barriers to service delivery resulting from cultural, ethnic, and language differences.

Service development needs: after school programs, respite, community-based residential care, transition to adult services, mobile crisis response, non-traditional providers of care, culturally competent care.

Family involvement needs to be better developed both at the system and service levels.

Access to services is often difficult

Adult mental health system excludes youth 18 and older with conduct and behavioral problems.

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**Context**

**Strategies**

**Goals**

**El Paso Border Children’s Mental Health Collaborative Governance**

**Management Decision Support**

**Program Development Team:** Make decisions about program structure and make recommendations about policy changes to governance and policy team

**Youth and Family Teams:** Service planning, monitoring, coordination and management

**Governance and Policy Team**

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**Guiding Principles**

- Core Values of System of Care.
- Youth and Family As Equal Partners: “Nothing about us without us.”
- No Wrong Door – Single, Integrated Provider Network
- Cultural Competence

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**System Level Goals**

- Systems Integration
- Interagency Collaboration
- Services Integration
- Wraparound Process
- Care Review Process

**Service Level Goals**

- Full range of services within El Paso county
- Involve youth and families
- Cultural competence across system

**Child Level Goals**

To be developed for Year Two

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**Strengths**

- High-Level Support: youth and family advocates represented on Team
- Collaborative governance model proven successful in recent local efforts (e.g., CBI)
- Project partners represent major state and local child and family-serving entities.
- Project partners seek to integrate funds
- Training and work based on SOC principles and wraparound principles has been initiated.
- Focus on sustainability – grant to support system development; not operating costs.
- Support from community leaders.

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